WOLCOTT TOWN COUNCIL

Regular Meeting
Tuesday, April 5, 2016
Council Chambers, Wolcott Town Hall
7:00 p.m.

MINUTES

Chairman Valletta called the meeting to order at 7:00 p.m. with the Pledge of Allegiance, and attendance was taken.

MEMBERS PRESENT: Chairman David Valletta, Vice-Chairman Gale Lanza Mastrofrancesco, Francis Masi, Roger Picard, Jeffrey Slavin, Joseph Membrino, Donald Charette Sr., George Phelan, and Rachel Wisler

MEMBERS ABSENT: None

ALSO PRESENT: Mayor Thomas G. Dunn; Linda R. Bruce, Municipal Finance Officer; David Kalinowski, Public Works Director; et al.

APPROVAL OF MINUTES:

- **Regular Meeting - March 15, 2016**

Upon **MOTION** by Roger Picard, seconded by Jeffrey Slavin, it was unanimously voted to **approve** the minutes of the Regular Meeting held on March 15, 2016, with abstentions from David Valletta, Rachel Wisler, and George Phelan.

TAXPAYERS' TIME: (Limited to Items on the Agenda)

No taxpayers came forward.

CORRESPONDENCE (on file):

1. **Invitation from Darlene Tynan to the Wolcott Chamber of Commerce 57th Annual Business Dinner & Awards on April 28, 2016**

2. **Town of Wolcott Proposed Budget for Fiscal Year 2016-2017**

3. **Wolcott Public Schools Proposed Budget for FY 2016-2017**

4. **Submitted at meeting, Town of Wolcott Proposed Budget Presentation for FY 2016-2017**

MAYOR'S REPORT:

Mayor Dunn came stated that he does not have a report this evening. A brief question and answer period followed during which discussion was held regarding the recent call to keep school open when it was snowing. Mayor explained that it is the Superintendent's decision and added that the temperatures were colder that predicted in the afternoon.

FINANCE OFFICER'S REPORT:

Linda Bruce stated that she does not have a report this evening and there were no transfers submitted for approval.

SUB-COMMITTEE AND LIAISON REPORTS:

There were no reports.

UNFINISHED BUSINESS:

There was no unfinished business.

NEW BUSINESS:

1. **Town of Wolcott Proposed Budget Presentation for Fiscal Year 2016-2017**

Mayor Dunn came forward and presented the FY 2016-2017 Town of Wolcott Proposed Budget **(full presentation attached).** He began the presentation by reading the following transmittal letter to the Town Council dated March 31, 2016.

Dear Chairman Valletta:

Presented herein is the Town's 2016/2017 Proposed Budget.

This proposed budget was developed with a great deal of deliberation and consideration for the economic difficulties we face but we also looked to an optimistic approach that the State of Connecticut will resolve its' budget crisis without further negatively impacting local municipalities.
The proposed General Government budget totals $20,380,889 or a 3.1% increase over the 2015/2016 approved budget.

The proposed budget reflects the commitments and priorities necessary in providing for Town programs, services and investments in our infrastructure. As listed below the majority of the proposed cost increase is driven by contractual agreements including salaries, pension contributions, refuse collection/disposal, consulting services, Lease Cost/Capital Purchases and State Mandated Requirements.

• Salaries	$172,445
• Pension Contribution	197,396
• Refuse Collection/Disposal	85,800
• Consulting Services	21,000
• Lease Cost/Capital Purchases	69,606
• State Mandated requirements	35,500

These increases total $581,747 or 94.5% of the total proposed $615,535 budget increase.

I am not presenting a "doom and gloom" budget message but rather choose to focus on the many accomplishments that have been achieved with the co-operation of the Town Council, Town personnel and Wolcott's citizens.

We do not want to regress, we need to maintain what we have accomplished as well as keep Wolcott moving forward. In conjunction with the Town Council a Town Fund Balance Policy was approved effective with the Fiscal Year 2014/2015. Also a Town Debt Management/Capital Planning Policy was approved in the current Fiscal Year. Both of these policies are a favorable contribution to the rating interview with bond rating agencies such as Moody's Investors Services and Standard & Poor's Rating Services.

Wolcott's last rating interview with Standard & Poor's reflected an increase in its long term bond rating from A1 to AA stable. In its' report dated January 21, 2015 Standard & Poor's acknowledged the adoption of the Fund Balance Policy, however noted that Wolcott lacks debt and long-term planning policies. Wolcott has maintained a manageable debt ratio and incorporated in its annual budget a five year capital plan. Now Wolcott has formal policies covering those important topics. The adoption of these formal Town policies is an accomplishment that will yield substantial long-term interest savings for bond issues.

In addition to the policy accomplishments noted in the previous paragraph we have moved Wolcott forward with equipment purchases and infrastructure improvements. These improvements were made possible by utilizing the General Government budget, bonding and grant proceeds and lease-purchase agreements.

Town-Wide Communication System
Dispatch Center
Rescue Truck
Fire Pumpers
Fire Pumper-Tanker
Hazard Materials Response Vehicle
Fire Dept. Support vehicles (SUVs)
Ambulances
Cardiac Monitoring & Resuscitation Equipment
Renovations to Wolcott Public Library
Police Command Vehicle (SUV)
Police Cruisers
Animal Control Van
Senior Buses
Dump Trucks fitted with Plows & De-icing Equip
Paving Machine
Excavator
Road Grader
Sewer Cleaning Truck

Additionally we have constructed a new Youth Center, properties were purchased on Woodtick Road adjoining Frisbie School, on Mad River Road adjoining Peterson Park and on Bound Line Road adjacent to Wolcott High School. Mad River Road property now provides a safe place for our canine friends to socialize.

The most recent approved planned and completed improvements to our infrastructure and Town buildings include:

Road Reconstruction & Repair-Phase I & II
New Boilers at WHS
Bleachers at WHS
Natural Gas Line at WHS
Repair to Waterline-Woodtick Rd
Energy Improvements-PW Facility
Upgrades to Lecture Hall at WHS
Upgrades to Music Suites at WHS
Waterline to WHS
Gym Floor at WHS
Fire Alarm System at WHS
Fire Alarm System at Wakelee
Walking Trail Scovill Reservoir-Mill Pond Way
Public Works Pre-Fab Building
Renovation to Front Canopy at Wakelee
Central Office Renovation at Alcott

There have been many budget challenges over the last twelve (12) budget presentations. The 2016/2017 proposed budget also includes challenges. The challenge to maintain all Town services amidst rising fringe benefit costs and State mandated requirements and revenue reductions. Cost savings measures implemented over the last twelve (12) budgets have contributed to the preservation of Town services, continuation of Town funded programs and resulted in no layoffs of Town personnel.

The cost savings efficiencies include:

- Salary freeze in 2009/2010
- Staffing level reductions in the Police Department-thru attrition
- Staffing level reductions in the Public Works Dept.-thru attrition
- Staffing level reductions in Town Hall-thru attrition
- Two bond refunding issues for lower interest rates
- Negotiated a Defined Contribution Pension Plan for new hires
- Reorganization of Winter Road treatment applications
- Refurbishing Public Works Trucks–Extends lives of the trucks
- Combining the responsibilities of the Public Works Director and Zoning Enforcement Officer-this initiative has resulted in an approximate cost savings of $665,511 for the period of 2005/2006 through 2015/2016

Without these cost savings efficiencies we would not have realized the modest annual budget increase of 1.22% over an eight year period, which includes the 2016/2017 proposed budget.

Initially the Governor's proposal for State funded revenues for Wolcott listed an increase over Fiscal Year 2015/2016 however, current indicators show that to be unrealistic. Throughout the entire budget process, which began in November, we have been faced with uncertainty of State funded revenues. Significant work is required to combat unfunded State mandates that currently exist and those that may be proposed in future legislative sessions. We have communicated directly with the Governor's Office, the Office of Policy and Management and State Legislators to voice concern regarding many of the recommended changes that would affect not only State funded revenues but also local tax revenue streams.

Many of the proposed legislative changes will shift the burden to local tax payers. We will continue to monitor proposed State revenues and any legislative changes that will affect the budget process and adjust the proposed budget accordingly.
It is my goal to continue to provide quality public services to all Wolcott's citizens and tax payers. Once again, I would like to thank all who were involved in the 2016/2017 budget process and I look forward to working with the Town Council members to finalize a fair and equitable budget for the 2016/2017 Fiscal Year.
Respectfully,

Thomas G. Dunn, Mayor

General summary is as follows:

2016/2017 TOTAL PROPOSED GENERAL GOVERNMENT EXPENDITURE BUDGET

The Budget for 2016-2017	**$20,380,889 (Proposed)**
The Budget for 2015-2016	**$19,765,354 (Approved)**
Total Change is:	**$615,535 3.1% increase**

GENERAL GOVERNMENT
EXPENDITURE BUDGET BY CATEGORY
2015/2016 COMPARED TO PROPOSED 2016/2017

	Current	Proposed	Change
WAGES	$6,332,387	$6,540,832	$172,445
FRINGE BENEFITS	$4,290,255	$4,490,461	$200,206
DEBT SERVICE/LEASING	$4,270,076	$4,352,935	$82,859
MAINT/REFUSE/ELEC/FUEL	$2,109,026	$2,404,824	$95,798
GASOLINE/DIESEL	$196,850	$161,600	$-35,250
COMMUNICATIONS/LIAB INS	$521,450	$531,612	$10,162
MISC. OPERATING EXPENSE	$1,323,748	$1,356,224	$32,476
LEGAL/PROF. SERVICES	$721,562	$778,401	$56,839
TOTAL	$19,765,354	$20,380,889	$615,535

TOWN OF WOLCOTT 2016/2017
TOTAL PROPOSED EXPENDITURE BUDGET

	2015/2016 Approved	2016/2017 Proposed	+/-
General Gov't	$19,765,354	$20,380,889	$615,535
Education	$33,139,867	$33,781,095	$641,228
GRAND TOTAL	$52,905,221	$54,161,984	+$1,256,763

Mayor Dunn concluded his presentation after which Vice-Chairman Mastrofrancesco referenced the $35,500 in state mandated requirements and questioned what those are for. Mayor Dunn stated that there are many unfunded mandates including Heart & Hypertension, loss of revenue from pilot programs, revaluation, environmental requirements, etc. She asked if they can find out exactly how much it costing the Town for unfunded mandates.

Mr. Picard inquired if there was any possible consideration in using money from the fund balance to ease the budget burden, at which time Mayor Dunn stated that he will not be recommending any use of the fund balance.

2. **Department Budget Presentations for Fiscal Year 2016-2017**

- **Departments: 111-117** (Exp. pp. 8-11 / Rev. Dept. 112-p. 5)

There were several line items referenced for clarification purposes. Mayor Dunn provided explanation for same.

Revenue Budget: 050-201 ECS & 050-202 Transportation: Decrease of $102,139: These are the numbers that the State has posted.

Revenue Budget: 053-249 Municipal Revenue Sharing-Sales Tax: Increase of $490,659: This number is also from the state; they eliminated and combined many items and made it into one item. The Tuition line item has been zeroed out and so has State Owned Property-Pilot.

Dept. 112: #3200 Legal & Consulting Services: $20,000 increase: Things are changing with negotiations; it is anticipated that it will be costing more.

Dept. 112: #4200 Refuse Collection: $52,800 increase: This is the number from the refuse contract approved two years ago; the contract approved is $2 million less than the other bidder.

Dept. 112: #3800 Tri-Town Health: $16,647 increase: Three towns contribute to this; they also received cuts from the State; each town contributes based on their population.

Dept. 112: #2300 Pension Plan: $82,033 increase: This number is given to them by the actuarial.

Dept. 112: #8100 Tax Refunds $15,000 increase: This is mainly due to the way motor vehicle is being done; Wolcott may have to do many more refunds for people who paid their motor vehicle tax in Wolcott instead of Waterbury.

Dept. 112: #1145 Wages-Recycling: $25,365 increase: He is looking to make changes in personnel; he will be speaking to the Council in Executive Session; he has a plan that he believes will save them in the long run.

- **Public Works: Dept. 311** (Exp. pp. 20-21)

Mr. Kalinowski came forward, at which time discussion was held with regard to the lease payments for the new truck which is $160,000.

General discussion transpired with respect to how repairs are made to the fleet and the life expectancy of various vehicles. Mr. Kalinowski noted that most repairs are made in-house, some need to be sent out. Additional discussion followed with respect to the mowers, corrosiveness of product for road treatment, the new building, and the walking trail.

There were several line items referenced for clarification purposes. Mr. Kalinowski provided explanation for same.

#1140 Wages-Operations: $64,225 decrease: they have had some retirements; they did not need to hire anyone at this point.

#4420: Maint & Repair Building: $10,000 increase: the roof of the public works building needs work and painting needs to be done.

#4610: Contracted Services: $8,250.00 increase: alarms, cameras, & GPS is now in all of the town vehicles.

#8997 Operating Reserve: $31,940 increase: this amount is anticipated for pay increases following union negotiations.

ITEMS FOR NEXT AGENDA:

Chairman Valletta advised that if anyone has any items please contact the Chairman or the Secretary.

TAXPAYERS' TIME:

No taxpayers came forward.

EXECUTIVE SESSION:

No Executive Session was held.

ADJOURNMENT:

Upon **MOTION,** by Rachel Wisler, seconded by Jeffrey Slavin, it was unanimously voted to **adjourn** the meeting at 8:10 p.m.

APPROVED:

Elizabeth Gaudiosi, Secretary
WOLCOTT TOWN COUNCIL

David Valletta, Chairman
WOLCOTT TOWN COUNCIL

MAYOR'S PROPOSED BUDGET

FOR THE FISCAL YEAR ENDING JUNE 30, 2017

Presented to the Wolcott Town Council

April 5, 2016

Wolcott Connecticut

Mayor's 2016-2017 Proposed Budget
Transmittal Letter to Wolcott Town Council

March 31, 2016

Mr. David Valletta
Chairman, Wolcott Town Council
10 Kenea Avenue
Wolcott, CT 06716

Dear Chairman Valletta:

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Transmittal Letter to Wolcott Town Council

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Mayor's 2016-2017 Proposed Budget
Transmittal Letter to Wolcott Town Council

Cost savings efficiencies continued:

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Without these cost savings efficiencies we would not have realized the modest annual budget increase of 1.22% over an eight year period, which includes the 2016/2017 proposed budget.

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Respectfully,

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GENERAL GOVERNMENT
EXPENDITURE BUDGET BY CATEGORY
2015/2016 COMPARED TO PROPOSED 2016/2017

	CURRENT	PROPOSED	CHANGE
Wages	$6,332,387	$6,504,832	$172,445
Fringe Benefits	4,290,255	4,490,461	200,206
Debt Service/Capital/Leasing	4,270,076	4,352,935	82,859
Maint/Refuse/Electricity	2,109,026	2,204,824	95,798
Gasoline/Diesel/Heating Fuel	196,850	161,600	-35,250
Communications/Liab Ins	521,450	531,612	10,162
Misc Operating Expense	1,323,748	1,356,224	32,476
Legal/Prof Services	721,562	778,401	56,839
TOTAL	$19,765,354	$20,380,889	$615,535

Town of Wolcott General Government 2016/2017 Budget Process Overview

-Cost Savings-

In prior Fiscal Years certain measures were implemented that <u>generated impressive cost savings.</u>

- 2010/2011 Bond Refunding expenditure savings – $763,721
- 2014/2015 Bond Refunding expenditure savings – $408,844
- Salary freeze – $150,000
- Town Hall staff reduction – $60,500 including fringes
- Police Dept. staffing level reductions – $200,000
- Public Works Dept. staffing level reductions – $715,000
- *Combined positions PW Director, ZEO – $665,511
  * See attached spreadsheet – Salary Comparison

Town of Wolcott General Government 2016/2017 Budget Process Overview

-Cost Savings Continued-

The following cost savings initiatives were also implemented:

- Reduced the number of trips required to load road treatment material for winter storms
- Current road treatment material eliminates approximately 2 months of preparatory work to mix sand & salt and the need to sweep our roads for sand pickup
- Building inspector assumed duties for Electrical & Plumbing Inspectors
- Dump bodies on 4 Public Works trucks were overhauled extending their life

Town of Wolcott General Government
2016/2017 Budget Process Overview
-Minimal Annual Expenditure Increases-

These measures contributed to the cost savings that were instrumental in the following:

- The budgets for the last 8 Fiscal Years incurred an annual expenditure increase of **ONLY 1.22%**

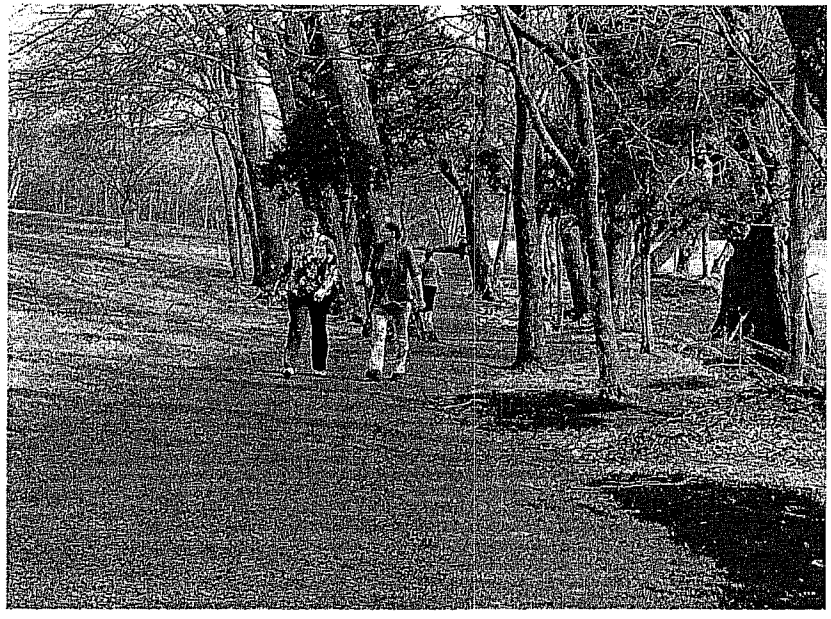
Town of Wolcott General Government
2016/2017 Budget Process Overview
-Moving Wolcott Forward-

Even during the difficult economic climate of the last 8 years we have :

- Maintained all services to our residents
- Upgraded technology and equipment
- Improved our infrastructure

ALL ACCOMPLISHED WITHOUT A MILL RATE INCREASE FOR 4 CONSECUTIVE YEARS.

Town of Wolcott General Government
2016/2017 Budget Process Overview
-Moving Wolcott Forward-



MILL POND WAY

Mill Rate Comparison of 13 Area Municipalities

Municipality	Current Mill Rate
Waterbury	58.22
Naugatuck	45.57
Meriden	36.63
Plymouth	35.43
Bristol	34.61
Plainville	31.83
Cheshire	30.69
Middlebury	30.12
Watertown	30.10
Prospect	29.23
Southington	29.14
Southbury	28.40
Wolcott	28.08

Wolcott = Lowest

Town of Wolcott General Government 2016/2017 Budget Process Overview -Contractual Agreements Drive Cost Increases-

The majority of the proposed cost increase is driven by contractual agreements, nondiscretionary costs and capital purchases:

	Increase
Salaries	$172,445
Pension Contribution	197,396
Refuse Collection/Disposal	85,800
Consulting Services	21,000
Lease Cost/Capital Purchases	69,606
State Mandated Requirements	35,500
Total	$581,747

94.5% of the total proposed $615,535 budget increase.

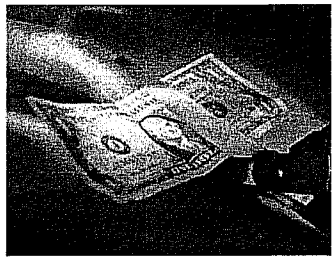
Town of Wolcott General Government 2016/2017 Budget Process Overview

↑-Fuel Costs Are On The Rise-↑

...But not for the Town of Wolcott...

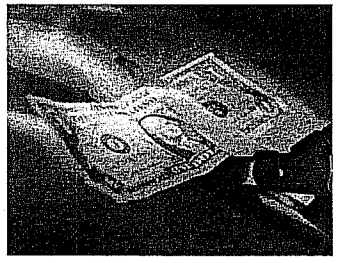
Due to diligent review of fuel futures Wolcott's order to buy was at a time that generated a projected savings of $35,250.

	16/17
❑ Heating Fuel	$1.81
❑ Gasoline	$1.35
❑ Diesel	$1.81



TOWN OF WOLCOTT
COST REDUCTIONS &
VALUE MAXIMIZATION INITIATIVES

As stated in previous years, we continuously explore opportunities for cost savings. As a matter of standard practice, we critically review proposed purchases to determine if the Town's best value will be achieved through our bidding process or by taking advantage of existing State of Connecticut contracts. Examples: winter road treatment material, asphalt, office supplies, police vehicles, vehicle repairs, public works trucks and large equipment.



TOWN OF WOLCOTT COST REDUCTIONS & VALUE MAXIMIZATION INITIATIVES CONTINUED

When a determination is made to use our bidding procedure, in addition to publishing the notice in the local newspaper, it is also posted on the Connecticut Department of Administrative Services Contracting Portal. **This assures us that our bid announcement will reach a wide range of potential bidders at absolutely no cost to the Town.**

We monitor pricing trends and solicit input from outside sources to keep current with market conditions.

Town of Wolcott Total Proposed General Government Expenditure Budget

-2015/2016 COMPARED TO PROPOSED 2016/2017-

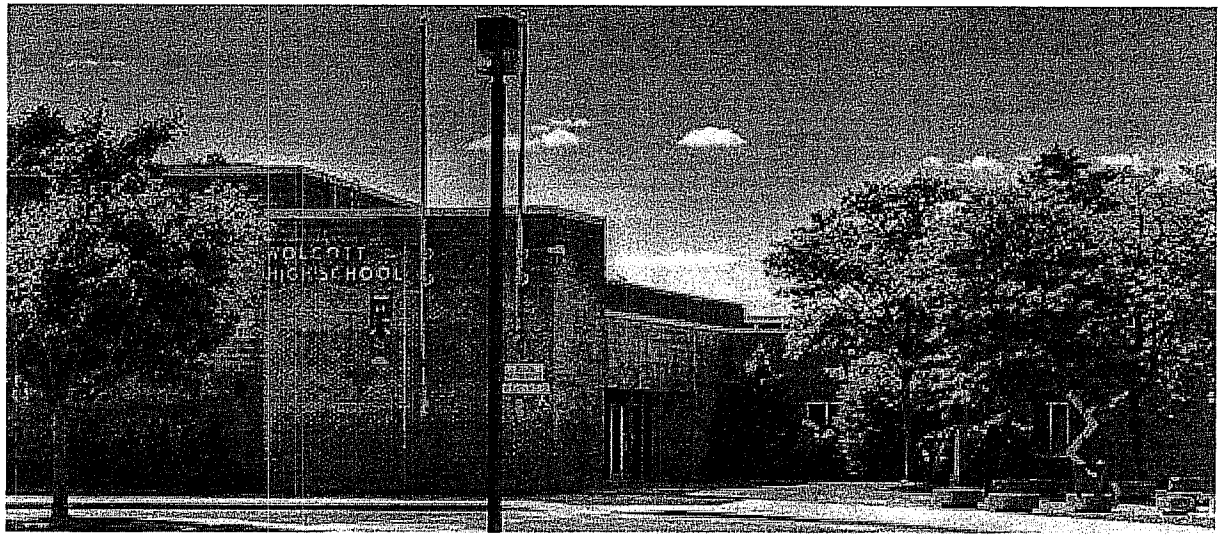
2015/2016 APPROVED BUDGET	**$19,765,354**
2016/2017 Contractual & Nondiscretionary Changes	512,141
Leases/Capital Purchases	69,606
2016/2017 Other Changes	33,788
Total Proposed Increase	$615,535
2016/2017 PROPOSED BUDGET	**$20,380,889**
Proposed Percentage Increase	3.1%

Departmental budget changes may be found in the proposed budget document.

Education Proposed 2016/2017 Expenditure Budget

- Total Proposed 2016/2017
- Education Budget
- $33,781,095

As transmitted to the Town Council



Town of Wolcott General Government
2016/2017 Budget Process Overview
-Costs That Benefit the School System-

Additionally, the General Government budget includes costs that benefit the Wolcott Public School System.

COSTS	
Debt Service - School Bonds	
Refuse, Recycling Pickup & Disposal	
Grass Cutting and Surface Treatment	
Police Monitoring	
DARE Program	
Annual Audit Fee	
APPROXIMATE ANNUAL COST	$2,711,081

13.3% of the General Government Budget.

Town of Wolcott General Government 2016/2017 Budget Process Overview -Costs That Benefit the School System Continued-

Debt Service includes the following improvements to the Wolcott Public Schools.

- Bond issues of 2000/2001 and 2001/2002 include major renovations/upgrades for:

  Alcott, Frisbie & Wakelee Elementary Schools

  Tyrrell Middle School

  Wolcott High School

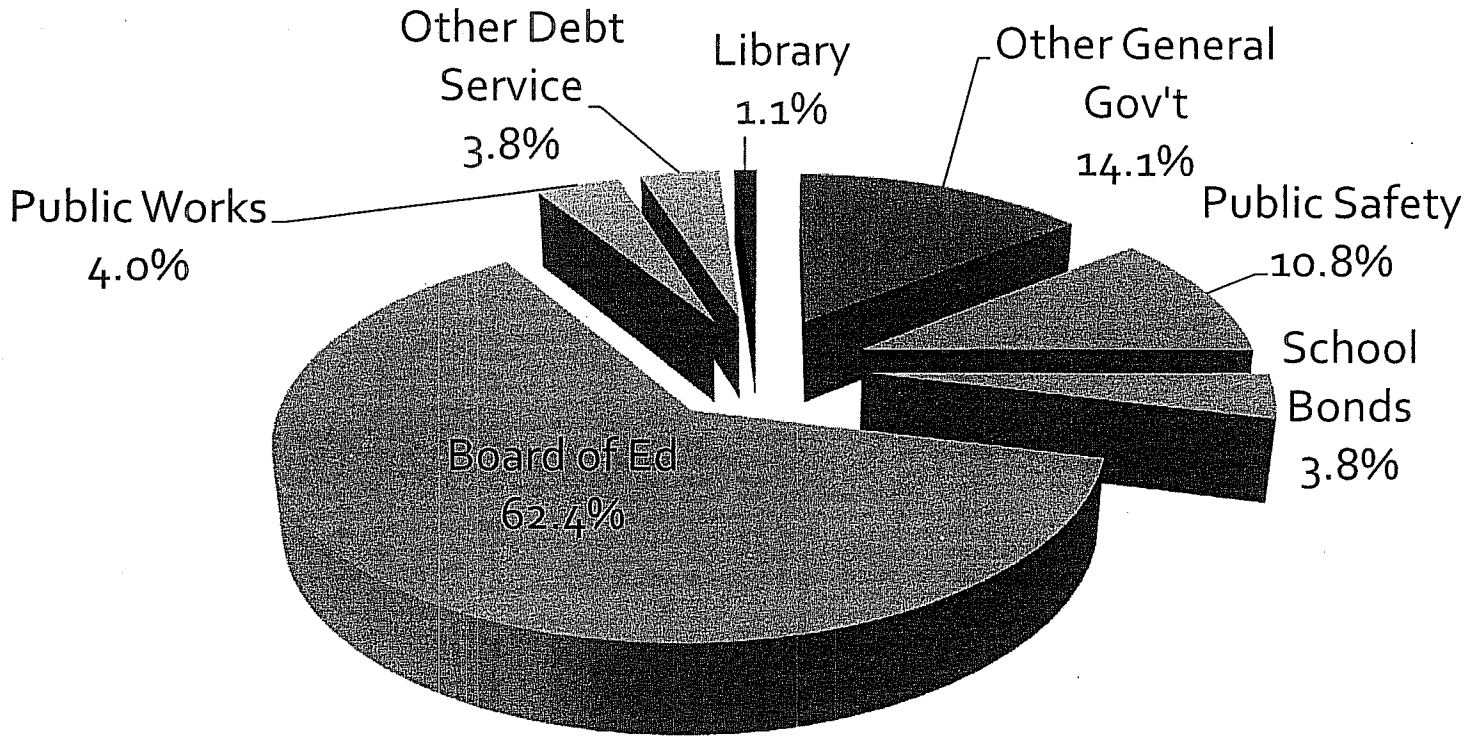
- Current bond issues include the following renovations/upgrades:

  New Boilers-WHS
  Bleachers-WHS
  Natural Gas Line-WHS
  Upgrades to Lecture Hall-WHS
  Upgrades to Music Suites-WHS
  Central Office Renovation-Alcott
  Waterline to WHS
  Gym Floor-WHS
  Fire Alarm System-WHS
  Fire Alarm System-Wakelee
  Front Canopy Renovation-Wakelee

Town of Wolcott 2016/2017
Total Proposed Expenditure Budget

	2015/2016 Approved	2016/2017 Proposed	Increase
General Government	$19,765,354	$20,380,889	$615,535
Education	33,139,867	33,781,095	641,228
GRAND TOTAL	$52,905,221	$54,161,984	$1,256,763
			2.38%

Total 2016/2017 Operating Budget
-Departmental Pie Chart Including Education-



Town of Wolcott Revenue
2015/2016 Compared To 2016/2017
- Education Revenue -

Education Revenue	2015/2016 Approved	2016/2017 Estimated	Change
ECS	$13,696,541	$13,621,228	-$75,313
Transportation	146,485	119,659	-26,826
Special Education	50,000	50,000	0
Adult Education	4,420	3,890	-530
Misc/Medicare	30,000	35,000	5,000
Outside Activivties	2,000	2,000	0
Tuition	4,000	0	-4,000
Total Education Revenue	$13,933,446	$13,831,777	
TOTAL DECREASE			-$101,669

Town of Wolcott Revenue
2015/2016 Compared To 2016/2017
- General Government Revenue -

Gen'l Gov't Revenue	2015/2016 Approved	2016/2017 Estimated	Change
Bond Revenue	$1,484,998	$1,149,736	-$335,262
Municipal Revenue Sharing	0	490,659	490,659
Other State	958,016	947,510	-10,506
Town Clerk Fees	205,075	221,075	16,000
Unanticipated Revenue	165,000	65,000	-100,000
Building Permits	85,000	100,000	15,000
Interest	4,000	9,400	5,400
Other Town	291,100	283,550	-7,550
Ambulance Service Fees	45,000	35,000	-10,000
Miscellaneous	105,376	105,376	0
Total Gen'l Gov't Revenue	$3,343,565	$3,407,306	
TOTAL INCREASE			$63,741

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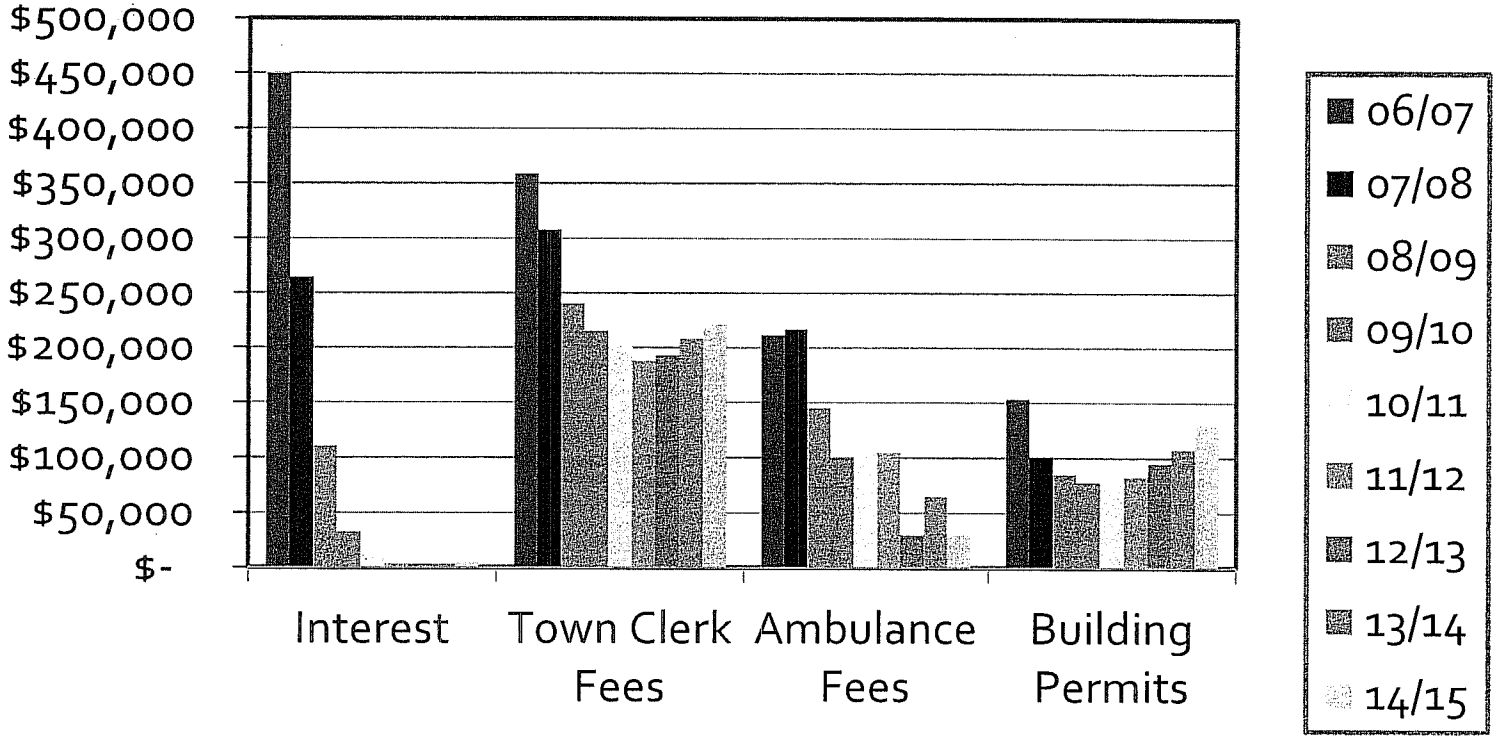
Town of Wolcott Revenue
-Local Revenue History-

Local revenues have decreased dramatically over the years.

Local Revenue	2006/2007	2014/2015	Decrease
Interest	$449,888	$5,155	-$444,733
Town Clerk	359,174	221,649	-137,525
Ambulance	211,937	30,000	-181,937
Building Permits	153,287	131,616	-21,671
Total	**$1,174,286**	**$388,420**	**-$785,866**

We anticipate no major changes in Local revenue.

LOCAL REVENUE HISTORY



Town of Wolcott 2016/2017
Total Projected Revenue Budget

We have just reviewed the projected revenue for 2016/2017.
It is important to note:
State funded revenues are still under review.

	2015/2016 Approved	2016/2017 Estimated	Change
General Government	$3,343,565	$3,407,306	$63,741
Education	13,933,446	13,831,777	-101,669
Total Estimated Revenue	$17,277,011	$17,239,083	-$37,928

Town of Wolcott Fund Balance - General Fund

Fiscal Year Ended	Total Fund Balance	Unassigned Fund Balance	Designated for Subsequent FY Budget
06/30/15	$3,812,497	$3,755,615	$0
06/30/14	3,552,399	3,449,415	0
06/30/13	3,094,896	2,911,362	0
06/30/12	2,721,563	2,542,999	0
06/30/11	2,497,372	2,335,382	0
06/30/10	1,993,364	1,903,876	0
06/30/09	1,729,972	1,526,551	0
06/30/08	2,059,423	1,453,252	550,000
06/30/07	2,115,756	1,741,041	300,000
06/30/06	2,628,206	1,674,492	900,000
06/30/05	2,323,226	1,599,009	600,000
06/30/04	2,144,690	1,665,133	300,000
06/30/03	1,865,567	1,514,136	200,000
06/30/02	1,019,612	819,612	200,000
06/30/01	1,678,578	1,378,578	300,000

$150,000 transferred out to purchase Woodtick Rd property.

* See attached spreadsheet - Fund Balance History 6/30/1994-06/30/2015

Town of Wolcott
2016/2017 Budget
-An Act Concerning Regional Efficiencies-

- There is a proposal for OPM to implement a regionalization evaluation tool related to performance and efficiencies achieved by municipalities & Boards of Education.
- State funding to municipalities & local or regional boards of education will be based on performance relative to the evaluation tool.

Wolcott has already implemented areas of cost savings/efficiencies suggested by the State of CT.

Town of Wolcott
2016/2017 Budget
-An Act Concerning Regional Efficiencies-

<u>Wolcott has achieved cost savings by implementing departmental efficiencies such as:</u>

- Combining job functions–Public Works Director/ZEO & Building Inspector/Electrical & Plumbing Inspectors.
- Staff reductions through attrition
- Refurbish & maintain Public Works trucks through a scheduled maintenance program

Town of Wolcott
2016/2017 Budget
-An Act Concerning Regional Efficiencies-

Update technology to enhance departmental efficiencies:

- The first Police Department in the State of CT to purchase and implement the use of iPads. Enables patrol officers to complete statements **on site**, take photos and video of damage and injuries.
- One of the first Police Departments in the State of CT to acquire and use Body Cameras. These cameras have proved to be very useful in the prevention of frivolous lawsuits, saving the Town money.
- Updated camera system installed in the Police Station, which now has HD cameras in the cells & cellblocks. Again preventing frivolous lawsuits.
- Cameras were mounted on school buses to video vehicles that pass buses while their red lights were flashing.

Town of Wolcott
2016/2017 Expenditure Budget
-General Summary-

We have just viewed the Total Proposed Budget for Fiscal Year 2016/2017. This is a general recap:

- I am proposing a General Government Budget of $20,380,889, a $615,535 increase.
- Mandatory Property ReValuation cost is $95,500.
- Bond/Lease cost increased by $102,859.
- The medical contribution decreased by $87,000.
- Heart & Hypertension increased by $30,000.
- Pension Contribution increased by $197,396-total cost $1,473,866.
- Fuel costs decreased by $35,250-heating fuel, gas & diesel

Town of Wolcott
2016/2017 Proposed Budget
-General Summary Continued-

During the period of declining State and Local Revenues, escalating contractual and operational costs, we have implemented cost savings measures that have contributed to four consecutive years without a mill rate increase.

This proposed budget is a work in progress. Additional proposed unfunded State mandated requirements will affect both the Revenue and Expenditure budgets. Participation with COST and CCM will provide us with ongoing updates for the proposed legislative changes.

We will monitor the Governor's and State Legislators' recommended state budget changes that will affect municipalities and provide updated information to the Town Council members for the budget workshop.

Town of Wolcott
Proposed 2016/2017 Budget

As stated in my letter to the Town Council members I am not presenting a "doom and gloom" budget message but one that reflects the commitments and priorities necessary in providing for Town services and investment in our infrastructure.

TOWN OF WOLCOTT
FISCAL YEAR 2016/2017 ANNUAL BUDGET

THANK YOU!

I would like to thank all who were involved in the budget process and I look forward to working with the Town Council members to implement a fiscally responsible, equitable 2016-2017 Approved Budget.

PROPOSED REVENUE BUDGET 2016-2017

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Account Number	Ref# - Account Title	2013-2014 COLLECTED	2014-2015 COLLECTED	2015-2016 ESTIMATE	2015-2016 YTD-COLLECTED	2016-2017 ESTIMATE	2016-2017 RECOMMENDED	15-16 APPRVD VS 16-17 RCMD
01 - GENERAL FUND								
01-1-010-102	267 - CREDIT CARD COLLECTION FEES	9,402.24	7,281.40	11,000.00	5,908.43	11,000.00	11,000.00	0.00
01-2-050-201	3 - EDUCATIONAL EQUALIZATION GRANT(ECS)	13,691,399.00	13,682,019.00	13,696,541.00	6,848,270.00	13,621,228.00	13,621,228.00	-75,313.00
01-2-050-202	4 - TRANSPORTATION	153,373.00	130,857.00	146,485.00	0.00	119,659.00	119,659.00	-26,826.00
01-2-050-204	6 - SPECIAL EDUCATION	197,441.79	66,079.50	50,000.00	28,849.31	50,000.00	50,000.00	0.00
01-2-050-205	7 - ADULT EDUCATION	4,421.00	4,019.00	4,420.00	2,951.00	3,890.00	3,890.00	-530.00
01-2-050-206	8 - MISC/MEDICARE RMBRSMNT	58,229.43	79,838.57	30,000.00	21,675.04	35,000.00	35,000.00	5,000.00
01-2-053-246	455 - SCHOOL PROJECTS - PRINCIPAL	913,272.09	638,644.84	634,691.00	377,713.89	605,613.00	605,613.00	-29,078.00
01-2-053-247	456 - SCHOOL PROJECTS - INTEREST	171,123.83	126,560.83	106,766.00	91,051.68	87,483.00	87,483.00	-19,283.00
01-2-053-248	151 - MUNICIPAL AID ADJUSTMENT	170,938.00	220,938.00	234,916.00	0.00	234,916.00	234,916.00	0.00
01-2-053-249	539 - MUNICIPAL REVENUE SHARING-Sales Tax	0.00	0.00	0.00	0.00	490,659.00	490,659.00	490,659.00
01-2-053-251	488 - RESIDUAL BOND FUNDS	181,937.59	0.00	395,000.00	395,000.00	125,000.00	125,000.00	-270,000.00
01-2-053-253	16 - LIBRARY STATE GRANT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-2-053-254	293 - RWA PILOT PROGRAM	8,427.48	8,797.38	8,797.00	9,092.02	8,797.00	8,797.00	0.00
01-2-053-255	18 - ELDERLY TAX RELIEF C.B.	159,974.37	157,101.02	163,994.00	170,096.41	163,994.00	163,994.00	0.00
01-2-053-256	19 - VETERAN EXEMPTION	28,255.57	20,180.12	24,984.00	25,504.66	24,984.00	24,984.00	0.00
01-2-053-259	22 - TOWN AID ROADS	301,986.58	302,218.66	302,219.00	302,040.20	302,040.00	302,040.00	-179.00
01-2-053-260	32 - TAX RELIEF TOTALLY DISABLED	3,036.18	2,643.97	2,776.77	2,694.52	2,776.77	2,776.77	0.00
01-2-053-261	33 - ELDERLY (FREEZE ONLY)	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00
01-2-053-262	34 - PEQUOT FUNDS	61,319.74	70,259.93	71,023.00	20,257.53	61,523.00	61,523.00	-9,500.00
01-2-053-264	62 - LOCAL CAPITAL IMPROVEMENT PROGRAM	114,468.00	113,344.00	113,229.00	0.00	114,479.00	114,479.00	1,250.00
01-2-053-265	63 - STATE OWNED PROPERTY - PILOT	1,936.38	2,135.61	2,077.00	0.00	0.00	0.00	-2,077.00
01-2-053-270	85 - CIVIL PREPAREDNESS	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-2-053-271	86 - TELEPHONE ACCESS LINE TAX GRNT	34,859.14	31,808.24	34,000.00	0.00	34,000.00	34,000.00	0.00
01-2-053-272	487 - RETAIL SALES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-5-112-502	24 - RECYCLING PERMITS	23,848.00	25,677.86	17,000.00	20,648.79	17,000.00	17,000.00	0.00
01-5-112-525	61 - COMMERICAL REFUSE HAULE	91,414.25	0.00	0.00	0.00	0.00	0.00	0.00
01-5-122-507	30 - TOWN CLERK FEES	208,418.50	221,649.49	205,000.00	151,068.07	221,000.00	221,000.00	16,000.00
01-5-122-508	31 - VITAL STATISTICS	72.00	58.00	75.00	72.00	75.00	75.00	0.00
01-5-151-501	23 - UNANTICIPATED REVENUES	207,859.38	260,410.21	165,000.16	206,846.57	65,000.16	65,000.16	-100,000.00
01-5-151-521	50 - INTEREST INCOME	3,598.55	5,154.62	4,000.00	4,870.80	9,400.00	9,400.00	5,400.00
01-5-152-500	268 - IN KIND SERVICES	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00	0.00
01-5-153-505	27 - INTEREST & LIEN FEES	280,352.27	259,729.61	205,000.00	208,678.85	205,000.00	205,000.00	0.00
01-5-153-510	514 - AGENCY COLLECTION FEES	5,372.94	0.00	12,000.00	0.00	5,000.00	5,000.00	-7,000.00
01-5-161-524	81 - BUILDING PERMITS	107,470.65	131,616.14	85,000.00	89,994.52	100,000.00	100,000.00	15,000.00
01-5-163-522	52 - P&Z FEES & SALES	19,302.82	15,595.00	15,000.00	7,262.95	15,000.00	15,000.00	0.00

PROPOSED REVENUE BUDGET 2016-2017
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Account Number	Ref# - Account Title	2013-2014	2014-2015	2015-2016	2015-2016	2016-2017	2016-2017	15-16 APPRVD
		COLLECTED	COLLECTED	ESTIMATE	YTD-COLLECTED	ESTIMATE	RECOMMENDED	VS 16-17 RCMD
01-5-164-504	26 - INLAND WETLANDS	904.00	715.00	1,500.00	2,135.00	1,500.00	1,500.00	0.00
01-5-166-506	28 - ZBA FEES	15.00	270.00	1,000.00	0.00	1,000.00	1,000.00	0.00
01-5-211-513	40 - FALSE ALARM FINES	925.00	225.00	2,000.00	800.00	1,500.00	1,500.00	-500.00
01-5-211-514	42 - RECORDS MONEY	504.00	959.00	1,200.00	1,472.50	1,300.00	1,300.00	100.00
01-5-211-516	45 - PARKING TICKETS	210.00	165.00	200.00	10.00	100.00	100.00	-100.00
01-5-211-517	46 - GUN PERMITS	15,820.00	11,550.00	4,000.00	9,100.00	4,000.00	4,000.00	0.00
01-5-211-518	47 - GAME PERMITS	150.00	200.00	300.00	155.00	250.00	250.00	-50.00
01-5-211-519	48 - SOLICITOR & VENDOR PERMITS	715.00	245.00	100.00	0.00	100.00	100.00	0.00
01-5-222-503	25 - BLASTING PERMITS	425.00	360.00	500.00	200.00	500.00	500.00	0.00
01-5-251-550	155 - AMBULANCE SERVICE FEES	65,000.00	30,000.00	45,000.00	10,000.00	35,000.00	35,000.00	-10,000.00
01-5-351-565	410 - CLINTON HILL INT 8/15/06-REFND 2015	96,654.00	89,254.00	62,891.00	62,891.00	60,590.00	60,590.00	-2,301.00
01-5-351-566	411 - CLINTON HILL PRIN 8/15/06-REFND 2015	190,000.00	180,000.00	138,000.00	138,000.00	128,000.00	128,000.00	-10,000.00
01-5-351-567	489 - WTR BOND REFUNDG 2010 PRINC	120,000.00	120,000.00	115,000.00	115,000.00	115,000.00	115,000.00	0.00
01-5-351-570	492 - WTR BOND REFUNDG 2010 INT	41,550.00	37,350.00	32,650.00	32,650.00	28,050.00	28,050.00	-4,600.00
01-5-411-535	2 - TUITION	17,344.71	11,962.44	4,000.00	2,606.76	0.00	0.00	-4,000.00
01-5-411-537	9 - OUTSIDE ACTIVITIES	4,244.96	2,207.50	2,000.00	0.00	2,000.00	2,000.00	0.00
01-5-521-523	82 - PARK & RECREATION FEES	15,355.00	16,327.00	17,000.00	11,848.00	17,000.00	17,000.00	0.00
01-5-521-524	458 - PAVILION	2,625.00	3,250.00	1,500.00	1,250.00	1,500.00	1,500.00	0.00
01-5-551-509	36 - LIBRARY FINES & FEES	11,823.89	11,360.89	12,000.00	8,377.12	12,000.00	12,000.00	0.00
01-5-571-100	486 - RAINBOW DAY CAMP FEES	1,200.00	150.00	800.00	1,000.00	800.00	800.00	0.00
01-8-801-800	124 - GOLF COURSE BUILDING PRINCIPAL	41,386.04	43,344.02	45,394.62	0.00	47,542.24	47,542.24	2,147.62
01-8-801-801	125 - GOLF COURSE BUILDING INTEREST	21,352.03	19,394.05	17,343.45	7,343.45	15,195.83	15,195.83	-2,147.62
01-8-801-805	405 - GOLF COURSE LAND	19,638.00	19,638.00	19,638.00	9,638.00	19,638.00	19,638.00	0.00
01-9-900-900	127 - GENERAL FUND SURPLUS	0.00	0.00	0.00	0.00	0.00	0.00	0.00
(Sub) 01 - GENERAL FUND		**17,895,352.40**	**17,195,544.90**	**17,277,011.00**	**9,417,024.07**	**17,239,083.00**	**17,239,083.00**	**-37,928.00**
GRAND TOTAL		**17,895,352.40**	**17,195,544.90**	**17,277,011.00**	**9,417,024.07**	**17,239,083.00**	**17,239,083.00**	**-37,928.00**

Account Number	Ref# - Account Title	2013-2014 EXPENDED	2014-2015 BUDGET	2014-2015 EXPENDED	2015-2016 APPROVED	2016-2017 REQUESTED	2016-2017 RECOMMENDED	2016-2017 VS 2015-2016
01 - GENERAL FUND								
111 - MAYOR'S OFFICE								
01-1-111-1-1100	1 - SALARY/ADMINISTRATIVE	82,976.43	85,000.00	84,627.23	86,700.00	88,440.00	88,440.00	1,740.00
01-1-111-1-1110	3 - GEN'L ASSIST.- MUNICIPAL AGENT	53,733.18	54,808.73	54,808.73	56,086.00	57,770.00	57,770.00	1,684.00
01-1-111-1-1130	2 - SALARY/ASSISTANTS	50,319.11	53,364.50	53,364.50	54,608.00	56,250.00	56,250.00	1,642.00
01-1-111-2-2200	3655 - SOCIAL SECURITY	13,820.27	14,306.77	14,047.54	15,110.00	15,500.00	15,500.00	390.00
01-1-111-2-2305	4194 - DEFINED CONTRIBUTION PENSION PLAN	300.60	3,190.00	3,125.96	3,280.00	3,375.00	3,375.00	95.00
01-1-111-8-8130	4 - CEREMONIAL/EXPENSES	1,900.00	1,900.00	1,899.89	1,900.00	1,900.00	1,900.00	0.00
(Sub) 111 - MAYOR'S OFFICE		**203,049.59**	**212,570.00**	**211,873.85**	**217,684.00**	**223,235.00**	**223,235.00**	**5,551.00**
112 - OTHER GENERAL GOVERNMENT								
01-1-112-1-1120	33 - WAGES-CLERICAL	82,091.09	83,322.73	83,322.73	90,840.00	90,840.00	90,840.00	0.00
01-1-112-1-1125	718 - WAGES-FLOATER	2,743.66	0.00	0.00	0.00	0.00	0.00	0.00
01-1-112-1-1140	38 - WAGES-OPERATIONS	38,918.81	39,194.15	39,194.15	39,985.00	39,985.00	39,985.00	0.00
01-1-112-1-1143	3746 - WAGES-MAINTENANCE	53,330.16	56,469.27	56,469.27	55,040.00	55,040.00	55,040.00	0.00
01-1-112-1-1145	3533 - WAGES-RECYCLING	44,904.66	45,416.95	45,416.95	52,000.00	77,365.00	77,365.00	25,365.00
01-1-112-1-1200	39 - WAGES-PART TIME	11,324.78	16,306.65	16,306.65	11,000.00	11,000.00	11,000.00	0.00
01-1-112-1-1205	4223 - WAGES-TREE WARDEN	0.00	0.00	0.00	5,000.00	5,000.00	5,000.00	0.00
01-1-112-1-1250	3747 - WAGES-CLEANING-P/T	11,695.70	10,500.00	10,500.00	18,750.00	19,250.00	19,250.00	500.00
01-1-112-1-1300	51 - TEMPORARY HELP	4,000.00	3,958.30	3,958.30	4,000.00	4,000.00	4,000.00	0.00
01-1-112-2-2119	448 - GROUP LIFE INSURANCE	26,815.39	29,206.59	29,206.59	32,000.00	33,000.00	33,000.00	1,000.00
01-1-112-2-2120	36 - MEDICAL INSURANCE	1,387,000.00	1,687,000.00	1,687,000.00	2,087,000.00	2,000,000.00	2,000,000.00	-87,000.00
01-1-112-2-2200	34 - SOCIAL SECURITY	20,034.90	19,148.71	19,148.71	22,120.00	24,550.00	24,550.00	2,430.00
01-1-112-2-2300	35 - PENSION PLAN	528,641.00	539,233.00	539,233.00	555,990.00	638,023.00	638,023.00	82,033.00
01-1-112-2-2305	4151 - DEFINED CONTRIBUTION PENSION PLAN	2,199.54	4,710.00	4,662.78	2,160.00	2,160.00	2,160.00	0.00
01-1-112-2-2500	37 - UNEMPLOYMENT COMPENSATION	22,443.00	7,668.00	7,668.00	10,000.00	22,000.00	22,000.00	12,000.00
01-1-112-2-2600	58 - WORKERS COMP INSUR	35,345.73	44,032.00	44,032.00	42,850.00	44,995.00	44,995.00	2,145.00
01-1-112-3-3010	56 - LEGAL/PUBLIC NOTICES	2,993.04	2,983.92	2,983.92	3,000.00	3,000.00	3,000.00	0.00
01-1-112-3-3100	54 - POSTAGE	9,500.00	8,985.07	8,985.07	9,000.00	10,000.00	10,000.00	1,000.00
01-1-112-3-3200	44 - LEGAL & CONSULTING SERVICES	103,475.45	107,547.85	107,547.85	100,000.00	120,000.00	120,000.00	20,000.00
01-1-112-3-3605	3535 - EVICTION ACTIVITIES	1,000.00	343.07	343.07	1,000.00	1,000.00	1,000.00	0.00
01-1-112-3-3670	3826 - TECHNOLOGY	24,580.00	31,660.00	31,660.00	31,600.00	31,600.00	31,600.00	0.00
01-1-112-3-3700	45 - CONSULTING SERVICES	11,398.65	30,867.94	30,867.94	56,000.00	56,000.00	56,000.00	0.00
01-1-112-3-3800	52 - TRI-TOWN HEALTH DISTRICT	127,700.00	127,939.00	127,938.60	127,947.00	144,594.00	144,594.00	16,647.00
01-1-112-3-3860	48 - NW REGIONAL MENTAL HEALTH BOARD	1,832.00	1,840.00	1,840.00	1,840.00	1,840.00	1,840.00	0.00
01-1-112-3-3990	77 - CONFERENCES & MEETINGS	815.00	800.00	800.00	800.00	800.00	800.00	0.00
01-1-112-4-4100	59 - ELECTRICITY	24,269.64	25,146.82	25,146.82	24,000.00	30,000.00	30,000.00	6,000.00
01-1-112-4-4105	3711 - FUEL, HEATING	23,200.00	22,215.15	22,215.15	16,000.00	12,000.00	12,000.00	-4,000.00

PROPOSED EXPENDITURE BUDGET 2016-2017
shale

Account Number	Ref# - Account Title	2013-2014	2014-2015	2014-2015	2015-2016	2016-2017	2016-2017	2016-2017 VS
		EXPENDED	BUDGET	EXPENDED	APPROVED	REQUESTED	RECOMMENDED	2015-2016
01-1-112-4-4121	3402 - PUBLIC FIRE CHARGE	9,394.83	9,802.72	9,802.72	9,600.00	10,600.00	10,600.00	1,000.00
01-1-112-4-4210	60 - REFUSE COLLECTION	714,263.15	771,450.40	771,450.40	813,200.00	866,000.00	866,000.00	52,800.00
01-1-112-4-4211	61 - RECYCLING	250,972.82	243,188.72	243,188.72	245,000.00	258,000.00	258,000.00	13,000.00
01-1-112-4-4212	62 - REFUSE DISPOSAL	538,753.77	460,528.05	439,430.60	470,000.00	490,000.00	490,000.00	20,000.00
01-1-112-4-4400	42 - MAINT.-EQUIPMENT	7,592.31	8,000.00	7,011.02	8,000.00	8,000.00	8,000.00	0.00
01-1-112-4-4410	65 - MAINT.-TOWN BUILDINGS	19,213.52	19,354.36	16,802.76	25,000.00	33,000.00	33,000.00	8,000.00
01-1-112-4-4600	67 - CONTRACT SERVICES	14,976.36	14,313.68	14,303.88	14,880.00	16,550.00	16,550.00	1,670.00
01-1-112-4-4710	53 - TELE-COMMUNICATIONS	9,934.25	7,773.15	7,773.15	10,000.00	10,000.00	10,000.00	0.00
01-1-112-4-4900	57 - LIABILITY INSURANCE	53,992.52	58,450.00	58,450.00	61,375.00	61,375.00	61,375.00	0.00
01-1-112-4-4910	64 - STREET LIGHTING	100,532.10	103,102.72	103,102.72	105,000.00	50,000.00	50,000.00	-55,000.00
01-1-112-4-4940	63 - FIRE HYDRANT CHARGES	28,650.00	28,950.00	28,950.00	28,950.00	28,950.00	28,950.00	0.00
01-1-112-5-5100	40 - OFFICE SUPPLIES	6,105.59	7,350.00	7,106.73	7,350.00	7,350.00	7,350.00	0.00
01-1-112-5-5350	3430 - GWTD	2,379.00	3,500.00	3,500.00	3,879.00	3,379.00	3,379.00	-500.00
01-1-112-5-5900	41 - BOOKS, MAGAZINES & PERIODICALS	205.66	250.00	250.00	250.00	250.00	250.00	0.00
01-1-112-6-6120	69 - CT CONFERENCE OF MUNICIPALITIES	0.00	0.00	0.00	10,000.00	10,000.00	10,000.00	0.00
01-1-112-6-6125	3933 - CNCL OF SMALL TOWNS	1,025.00	1,025.00	1,025.00	1,025.00	1,025.00	1,025.00	0.00
01-1-112-6-6140	50 - COUNCIL OF GOVERNMENTS	7,122.00	7,122.00	7,122.00	6,055.00	6,236.00	6,236.00	181.00
01-1-112-7-7150	74 - STORM WATER PROJECT	11,912.56	12,152.53	12,152.53	12,347.00	12,595.00	12,595.00	248.00
01-1-112-7-7310	79 - CAPITAL-EQUIPMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-1-112-7-7323	3897 - POSTAGE MACHINE LEASE	2,707.08	2,710.00	2,710.00	3,075.00	3,075.00	3,075.00	0.00
01-1-112-8-8100	73 - MEMORIAL DAY PARADE	1,676.69	2,000.00	1,788.24	2,000.00	2,000.00	2,000.00	0.00
01-1-112-8-8135	449 - HISTORICAL SOCIETY	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00
01-1-112-8-8170	71 - HITCHCOCK LAKE WEED CONTROL	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	0.00
01-1-112-8-8180	75 - TAX REFUNDS	9,719.20	7,893.08	6,652.84	15,000.00	30,000.00	30,000.00	15,000.00
01-1-112-8-8210	76 - VITAL STATISTICS	316.00	700.00	377.74	700.00	700.00	700.00	0.00
01-1-112-8-8520	70 - FHCC CAPITAL IMPROVEMENTS	45,000.00	50,000.00	50,000.00	70,000.00	70,000.00	70,000.00	0.00
01-1-112-8-8530	49 - PROBATE COURT	27,649.87	28,488.94	28,488.94	30,000.00	31,000.00	31,000.00	1,000.00
01-1-112-8-8996	4001 - CAPTL NON-RECURRING FUND-XFR	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-1-112-8-8997	3534 - OPERATING RESERVE	18,200.00	0.00	0.00	0.00	10,575.00	10,575.00	10,575.00
01-1-112-8-8998	72 - CONTINGENCY ACCOUNT	0.00	2,764.89	0.00	30,000.00	30,000.00	30,000.00	0.00
(Sub) 112 - OTHER GENERAL GOVERNMENT		**4,494,046.48**	**4,806,865.41**	**4,777,387.54**	**5,392,108.00**	**5,538,202.00**	**5,538,202.00**	**146,094.00**
113 - SCHOOL BONDS								
01-1-113-9-9175	3911 - SCHL BONDS REFIN PRIN	530,000.00	520,000.00	520,000.00	510,000.00	505,000.00	505,000.00	-5,000.00
01-1-113-9-9176	3912 - SCH BONDS REFIN INT	126,875.00	108,500.05	108,500.00	89,200.00	68,900.00	68,900.00	-20,300.00
01-1-113-9-9311	4031 - SCHOOL 8/15/06 INT-REFUND 2015	5,628.50	5,148.55	5,148.50	15,512.00	14,901.00	14,901.00	-611.00
01-1-113-9-9312	4032 - SCHOOL 8/15/06 PRINC-REFUND 2015	12,000.00	12,000.00	12,000.00	36,000.00	34,000.00	34,000.00	-2,000.00

Account Number	Ref# - Account Title	2013-2014 EXPENDED	2014-2015 BUDGET	2014-2015 EXPENDED	2015-2016 APPROVED	2016-2017 REQUESTED	2016-2017 RECOMMENDED	2016-2017 VS 2015-2016
01-1-113-9-9313	4127 - SCHOOL 8/01/10 INTEREST	13,062.50	12,462.55	12,462.51	11,863.00	11,163.00	11,163.00	-700.00
01-1-113-9-9314	4128 - SCHOOL 8/1/10 PRINCIPAL	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	0.00
01-1-113-9-9315	4129 - SCHOOL REFUNDG 2010 INT	403,875.00	361,350.05	361,350.00	312,850.00	266,150.00	266,150.00	-46,700.00
01-1-113-9-9316	4130 - SCHOOL REFUNDG 2010 PRINC	1,215,000.00	1,215,000.00	1,215,000.00	1,210,000.00	1,125,000.00	1,125,000.00	-85,000.00
(Sub) 113 - SCHOOL BONDS		**2,326,441.00**	**2,254,461.20**	**2,254,461.01**	**2,205,425.00**	**2,045,114.00**	**2,045,114.00**	**-160,311.00**
114 - GEN IMPROVE BONDS								
01-1-114-9-9313	3510 - FHCC CLBHSE PRNCPL 3/15/02	50,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00
01-1-114-9-9314	3511 - FHCC CLBHSE INTRST 3/15/02	15,887.50	12,762.55	12,762.50	11,200.00	9,638.00	9,638.00	-1,562.00
01-1-114-9-9317	4033 - SEN CTR PRINC 8/15/06	24,000.00	19,000.00	19,000.00	0.00	0.00	0.00	0.00
01-1-114-9-9318	4034 - SEN CTR INT 8/15/06	8,009.50	7,149.55	7,149.50	0.00	0.00	0.00	0.00
01-1-114-9-9319	4035 - GOLF COURSE INT 8/15/06-REFND 2015	3,900.00	2,860.05	2,860.00	745.00	251.00	251.00	-494.00
01-1-114-9-9320	4036 - GOLF COURSE PRINC 8/15/06-REFND 2015	26,000.00	26,000.00	26,000.00	25,000.00	25,000.00	25,000.00	0.00
01-1-114-9-9321	4037 - LIBRARY INTRST	16,352.00	15,032.05	15,032.00	0.00	0.00	0.00	0.00
01-1-114-9-9322	4038 - LIBRARY PRINC 8/15/06	33,000.00	33,000.00	33,000.00	0.00	0.00	0.00	0.00
01-1-114-9-9342	4039 - GG VAR PRJTS 8/15/06 INT	40,046.00	36,646.05	36,646.00	0.00	0.00	0.00	0.00
01-1-114-9-9343	4040 - GG VAR PRJTS 8/15/06 PRNC	85,000.00	85,000.00	85,000.00	0.00	0.00	0.00	0.00
01-1-114-9-9344	4076 - GEN OBL LOT B 8/15/06 INT	38,062.50	34,687.55	34,687.52	0.00	0.00	0.00	0.00
01-1-114-9-9345	4077 - GEN OBL LOT B 8/15/06 PRIN	75,000.00	75,000.00	75,000.00	0.00	0.00	0.00	0.00
01-1-114-9-9346	4131 - GEN OBL 8/1/10 INT	128,525.00	122,075.05	122,075.01	115,625.00	108,100.00	108,100.00	-7,525.00
01-1-114-9-9347	4132 - GEN OBL 8/1/10 PRINC	215,000.00	215,000.00	215,000.00	215,000.00	215,000.00	215,000.00	0.00
01-1-114-9-9348	4133 - GEN OBL REFUNDG 2010 INT	7,950.00	7,000.45	7,000.00	6,000.00	5,000.00	5,000.00	-1,000.00
01-1-114-9-9349	4134 - GEN OBL REFUNDG 2010 PRINC	30,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00
01-1-114-9-9350	4216 - GEN OBL 10/23/14 INT	0.00	0.00	0.00	358,641.00	205,270.00	205,270.00	-153,371.00
01-1-114-9-9351	4217 - GEN OBL 10/23/14 PRINC	0.00	0.00	0.00	275,000.00	275,000.00	275,000.00	0.00
01-1-114-9-9352	4224 - GEN OBL REFUNDG 2015 INT	0.00	0.00	0.00	53,644.00	51,711.00	51,711.00	-1,933.00
01-1-114-9-9353	4225 - GEN OBL REFUNDG 2015 PRINC	0.00	0.00	0.00	116,000.00	108,000.00	108,000.00	-8,000.00
(Sub) 114 - GEN IMPROVE BONDS		**796,732.50**	**741,213.30**	**741,212.53**	**1,226,855.00**	**1,052,970.00**	**1,052,970.00**	**-173,885.00**
115 - SEWER/WATER BONDS								
01-1-115-9-9325	3564 - CLINTON HILL INT 8/15/06-REFND 2015	96,654.00	89,254.00	89,254.00	62,891.00	60,590.00	60,590.00	-2,301.00
01-1-115-9-9326	4042 - CLINTON HILL PRIN 8/15/06-REFND 2015	190,000.00	180,000.00	180,000.00	138,000.00	128,000.00	128,000.00	-10,000.00
01-1-115-9-9327	4135 - WTR BOND REFUNDG 2010 INT	41,550.00	37,350.00	37,350.00	32,650.00	28,050.00	28,050.00	-4,600.00
01-1-115-9-9328	4136 - WTR BOND REFUNDG 2010 PRINC	120,000.00	120,000.00	120,000.00	115,000.00	115,000.00	115,000.00	0.00
(Sub) 115 - SEWER/WATER BONDS		**448,204.00**	**426,604.00**	**426,604.00**	**348,541.00**	**331,640.00**	**331,640.00**	**-16,901.00**
116 - LEASES								
01-1-116-9-9080	6 - MASTER LEASE-PRINCIPAL	3,891.58	0.00	0.00	0.00	0.00	0.00	0.00
01-1-116-9-9081	9 - MASTER LEASE-INTEREST	0.00	0.00	0.00	0.00	0.00	0.00	0.00

PROPOSED EXPENDITURE BUDGET 2016-2017
shale

Account Number	Ref# - Account Title	2013-2014	2014-2015	2014-2015	2015-2016	2016-2017	2016-2017	2016-2017 VS
		EXPENDED	BUDGET	EXPENDED	APPROVED	REQUESTED	RECOMMENDED	2015-2016
01-1-116-9-9090	4195 - MISCELLANEOUS LEASES	0.00	4,925.50	4,925.50	870.00	1,740.00	1,740.00	870.00
01-1-116-9-9210	31 - MUNICIPAL LEASING-PRINCIPAL	208,979.93	146,521.50	136,575.71	139,780.00	154,150.00	154,150.00	14,370.00
01-1-116-9-9211	32 - MUNICIPAL LEASING-INTEREST	16,302.13	10,094.50	10,094.22	5,876.00	6,425.00	6,425.00	549.00
(Sub) 116 - LEASES		**229,173.64**	**161,541.50**	**151,595.43**	**146,526.00**	**162,315.00**	**162,315.00**	**15,789.00**
117 - SHORT TERM PAYMENTS								
01-1-117-9-9338	4201 - BAN - OCT 2013/14/15	0.00	365,000.00	365,000.00	139,000.00	470,000.00	470,000.00	331,000.00
01-1-117-9-9339	4229 - BAN - INTEREST	0.00	0.00	0.00	0.00	33,350.00	33,350.00	33,350.00
(Sub) 117 - SHORT TERM PAYMENTS		**0.00**	**365,000.00**	**365,000.00**	**139,000.00**	**503,350.00**	**503,350.00**	**364,350.00**
121 - TOWN COUNCIL								
01-1-121-2-2200	3656 - SOCIAL SECURITY	1,368.47	1,385.00	1,377.00	1,520.00	1,520.00	1,520.00	0.00
01-1-121-3-3010	95 - LEGAL/PUBLIC NOTICES	1,415.77	1,700.00	1,622.41	1,700.00	1,700.00	1,700.00	0.00
01-1-121-3-3300	94 - ACCOUNTING SERVICES	49,500.00	46,000.00	46,000.00	47,000.00	48,000.00	48,000.00	1,000.00
01-1-121-3-3705	3537 - VIDEOGRAPHY	4,045.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00
01-1-121-5-5100	93 - OFFICE SUPPLIES	300.00	300.00	68.91	300.00	300.00	300.00	0.00
01-1-121-8-8150	96 - COUNCIL STIPEND	18,000.00	18,000.00	18,000.00	19,800.00	19,800.00	19,800.00	0.00
01-1-121-8-8225	3376 - CHARTER REVISION	0.00	0.00	0.00	0.00	0.00	0.00	0.00
(Sub) 121 - TOWN COUNCIL		**74,629.24**	**72,385.00**	**72,068.32**	**75,320.00**	**76,320.00**	**76,320.00**	**1,000.00**
122 - TOWN CLERK'S OFFICE								
01-1-122-1-1100	97 - SALARY/ADMINISTRATIVE	56,733.93	57,750.00	57,481.66	58,900.00	60,078.00	60,078.00	1,178.00
01-1-122-1-1120	98 - WAGES-CLERICAL	38,304.85	39,088.30	39,088.30	39,985.00	39,985.00	39,985.00	0.00
01-1-122-1-1130	101 - SALARY/ASSISTANTS	45,362.65	46,270.20	46,270.20	47,350.00	48,780.00	48,780.00	1,430.00
01-1-122-2-2200	3657 - SOCIAL SECURITY	10,316.58	10,930.00	10,459.24	11,190.00	11,485.00	11,485.00	295.00
01-1-122-3-3010	105 - LEGAL/PUBLIC NOTICES	649.60	307.50	221.35	650.00	650.00	650.00	0.00
01-1-122-3-3250	4043 - REGULATORY TRAINING	100.00	115.00	15.00	200.00	250.00	250.00	50.00
01-1-122-3-3600	102 - DATA PROCESSING SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-1-122-3-3655	3963 - RECORDS MANAGEMENT	18,732.21	17,500.00	16,476.42	18,500.00	18,500.00	18,500.00	0.00
01-1-122-3-3990	107 - DUES/CONFERENCES/MEETINGS	735.00	750.00	550.00	750.00	820.00	820.00	70.00
01-1-122-4-4400	106 - MAINTENANCE-EQUIPMENT	825.00	1,300.00	1,300.00	2,530.00	2,605.00	2,605.00	75.00
01-1-122-5-5100	100 - OFFICE SUPPLIES	1,500.64	1,500.00	1,363.68	1,500.00	1,500.00	1,500.00	0.00
01-1-122-7-7300	109 - CAPITAL OUTLAY	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-1-122-7-7328	3996 - CAP LEASE MAP MACHINE	250.00	250.00	250.00	300.00	0.00	0.00	-300.00
01-1-122-8-8220	108 - ELECTION EXPENSE	213.44	0.00	0.00	250.00	250.00	250.00	0.00
01-1-122-8-8997	3541 - OPERATING RESERVE	0.00	0.00	0.00	0.00	1,205.00	1,205.00	1,205.00
(Sub) 122 - TOWN CLERK'S OFFICE		**173,723.90**	**175,761.00**	**173,475.85**	**182,105.00**	**186,108.00**	**186,108.00**	**4,003.00**
151 - TREASURER'S OFFICE								
01-1-151-1-1100	110 - SALARY/ADMINISTRATIVE	21,406.01	22,500.00	22,231.37	22,500.00	22,950.00	22,950.00	450.00

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01-2-251-3-3050	3426 - WAGES-PARAMEDIC	283,400.00	294,900.00	294,900.00	300,800.00	315,840.00	315,840.00	15,040.00
01-2-251-4-4610	4111 - CONTRACTED SERVICES	7,600.04	7,800.00	7,800.00	9,000.00	9,200.00	9,200.00	200.00
01-2-251-6-6130	3679 - NCPSCC	6,764.68	9,154.00	8,426.50	9,154.00	9,000.00	9,000.00	-154.00
01-2-251-7-7300	3755 - CAPITAL IMPRVMNTS - BLDG	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-2-251-7-7310	4082 - CAPITAL OUTLAY - EQUIPMENT	0.00	0.00	0.00	14,060.00	10,000.00	10,000.00	-4,060.00
01-2-251-7-7320	292 - CAPITAL OUTLAY - AMBULANCE	24,464.46	24,465.00	24,465.00	54,465.00	38,461.00	38,461.00	-16,004.00
01-2-251-8-8505	4175 - EXPLORER FUND	4,844.25	4,964.00	4,830.25	5,000.00	6,000.00	6,000.00	1,000.00
01-2-251-8-8510	291 - PROGRAM SUPPORT AMBULANCE	60,000.00	60,000.00	59,974.17	60,000.00	64,000.00	64,000.00	4,000.00
(Sub) 251 - VOLUNTEER AMBULANCE		**437,371.43**	**454,869.00**	**453,981.92**	**509,139.00**	**533,821.00**	**533,821.00**	**24,682.00**
311 - PUBLIC WORKS								
01-3-311-1-1100	293 - SALARY/ADMINISTRATIVE	35,605.35	36,311.11	36,311.11	36,896.00	37,635.00	37,635.00	739.00
01-3-311-1-1140	294 - WAGES-OPERATIONS	874,932.00	1,039,558.84	1,026,659.32	1,032,675.00	1,032,675.00	968,450.00	-64,225.00
01-3-311-1-1400	295 - OVERTIME	59,895.36	123,058.73	122,295.32	80,000.00	80,000.00	80,000.00	0.00
01-3-311-1-1500	307 - UNIFORM ALLOWANCE	7,350.00	8,800.00	8,800.00	9,350.00	9,350.00	9,350.00	0.00
01-3-311-2-2200	3681 - SOCIAL SECURITY	81,722.60	98,762.80	98,762.80	90,550.00	92,550.00	88,175.00	-2,375.00
01-3-311-2-2600	303 - WORKERS COMPENSATION INS	53,650.00	58,450.00	58,450.00	61,375.00	64,445.00	64,445.00	3,070.00
01-3-311-3-3600	4204 - DATA PROCESSING SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-3-311-3-3830	308 - CDL REQUIREMENTS	1,700.00	2,200.00	1,859.33	2,200.00	2,200.00	2,200.00	0.00
01-3-311-4-4100	304 - ELECTRICITY	10,004.74	11,641.57	11,641.57	13,000.00	13,000.00	13,000.00	0.00
01-3-311-4-4105	3719 - FUEL,HEATING	30,739.58	25,000.00	21,176.77	25,000.00	25,000.00	25,000.00	0.00
01-3-311-4-4400	305 - MAINT.-EQUIPMENT	81,458.42	105,000.00	104,404.05	85,000.00	85,000.00	85,000.00	0.00
01-3-311-4-4401	3749 - EQMNT MAINT P&R	12,896.39	13,000.00	12,938.69	13,000.00	13,000.00	13,000.00	0.00
01-3-311-4-4420	306 - MAINT & REPAIR-BUILDING	8,002.49	22,000.00	21,235.98	10,000.00	20,000.00	20,000.00	10,000.00
01-3-311-4-4610	4112 - CONTRACTED SERVICES	8,500.00	8,500.00	7,800.00	9,000.00	17,250.00	17,250.00	8,250.00
01-3-311-4-4710	301 - TELE-COMMUNICATIONS	10,469.96	12,000.00	10,938.67	12,000.00	12,000.00	12,000.00	0.00
01-3-311-4-4900	302 - LIABILITY INSURANCE	90,700.00	103,650.00	103,650.00	108,850.00	108,850.00	108,850.00	0.00
01-3-311-4-4950	3750 - OPER EXP P&R	5,680.37	6,000.00	5,799.92	7,500.00	7,500.00	7,500.00	0.00
01-3-311-4-4951	3895 - GASOLINE	29,182.38	27,199.73	27,199.73	22,000.00	16,000.00	16,000.00	-6,000.00
01-3-311-4-4953	3896 - DIESEL	56,379.86	62,723.95	62,723.95	35,000.00	32,500.00	32,500.00	-2,500.00
01-3-311-5-5400	297 - SAND AND GRAVEL	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-3-311-5-5402	3903 - ROAD SALT/EQMNT/SUPPLIES	3,911.05	0.00	0.00	0.00	0.00	0.00	0.00
01-3-311-5-5700	296 - OPERATING SUPPLIES	31,557.90	53,000.00	50,102.51	40,000.00	40,000.00	40,000.00	0.00
01-3-311-7-7120	299 - LOCIP	114,468.00	114,583.00	113,344.00	114,583.00	114,479.00	114,479.00	-104.00
01-3-311-7-7121	4199 - MUNICIPAL AID ADJUSTMENT	117,319.88	0.00	0.00	0.00	0.00	0.00	0.00
01-3-311-7-7130	300 - DRAINAGE CONSTRUCTION MATERIAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-3-311-7-7140	3751 - FIELD IMPRV P&R	8,000.00	8,000.00	7,913.03	8,000.00	8,000.00	8,000.00	0.00

PROPOSED EXPENDITURE BUDGET 2016-2017
shale

Account Number	Ref# - Account Title	2013-2014	2014-2015	2014-2015	2015-2016	2016-2017	2016-2017	2016-2017 VS
		EXPENDED	BUDGET	EXPENDED	APPROVED	REQUESTED	RECOMMENDED	2015-2016
01-3-311-7-7160	309 - TOWN AID ROADS	302,402.00	302,218.66	302,218.66	301,987.00	302,040.00	302,040.00	53.00
01-3-311-7-7170	310 - ROAD PATCHING/REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-3-311-7-7300	447 - CAPITAL OUTLAY	0.00	2,268.34	2,200.00	2,000.00	2,000.00	2,000.00	0.00
01-3-311-7-7328	4176 - CAP LEASE MAP MACHINE	250.00	250.00	250.00	300.00	0.00	0.00	-300.00
01-3-311-7-7329	4002 - CAPITAL LEASE	0.00	0.00	0.00	38,000.00	40,000.00	40,000.00	2,000.00
01-3-311-8-8997	3720 - OPERATING RESERVE	48,950.00	0.00	0.00	24,910.00	56,850.00	56,850.00	31,940.00
(Sub) 311 - PUBLIC WORKS		**2,085,728.33**	**2,244,176.73**	**2,218,675.41**	**2,183,176.00**	**2,232,324.00**	**2,163,724.00**	**-19,452.00**
521 - PARK & RECREATION								
01-5-521-1-1100	349 - SALARY/ADMINISTRATIVE	19,254.49	20,578.81	20,578.81	21,064.00	21,700.00	21,700.00	636.00
01-5-521-1-1115	350 - SALARY/WAGES INSTRUCTOR	29,378.97	37,748.37	37,748.37	36,000.00	38,000.00	38,000.00	2,000.00
01-5-521-1-1310	361 - SEASONAL HELP	25,045.38	27,031.01	27,031.01	25,000.00	28,000.00	28,000.00	3,000.00
01-5-521-2-2200	3682 - SOCIAL SECURITY	5,584.32	6,446.35	6,446.35	6,280.00	6,720.00	6,720.00	440.00
01-5-521-4-4100	357 - ELECTRICITY	3,011.09	4,000.00	3,489.73	4,000.00	4,000.00	4,000.00	0.00
01-5-521-4-4400	354 - MAINT.-EQUIPMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-5-521-4-4900	356 - LIABILITY INSURANCE	7,735.00	9,375.00	9,375.00	9,850.00	9,850.00	9,850.00	0.00
01-5-521-4-4950	360 - OPERATION EXPENSE	0.00	700.00	44.50	700.00	700.00	700.00	0.00
01-5-521-5-5100	352 - OFFICE SUPPLIES	294.87	400.00	139.99	400.00	400.00	400.00	0.00
01-5-521-5-5810	365 - PROGRAM SUPPORT - P & R TEAMS	17,750.00	0.00	0.00	0.00	0.00	0.00	0.00
01-5-521-5-5820	366 - PROGRAM SUPPORT	46,100.00	65,800.00	64,520.00	65,800.00	57,800.00	57,800.00	-8,000.00
01-5-521-5-5830	367 - RECREATIONAL MATERIALS	3,256.79	3,500.00	3,326.23	3,500.00	3,500.00	3,500.00	0.00
01-5-521-7-7180	369 - PARK IMPROVEMENTS	6,611.64	4,601.20	4,601.20	8,000.00	8,000.00	8,000.00	0.00
01-5-521-7-7300	4069 - CAPITAL OUTLAY	0.00	1,000.00	0.00	1,000.00	1,000.00	1,000.00	0.00
01-5-521-8-8110	363 - AWARDS EXPENSE	371.76	500.00	494.46	500.00	500.00	500.00	0.00
01-5-521-8-8120	364 - MUSIC CONCERTS	3,863.00	4,490.00	4,490.00	5,000.00	5,000.00	5,000.00	0.00
01-5-521-8-8920	362 - SAFETY & HEALTH TRAINING	94.00	334.26	255.40	1,000.00	1,000.00	1,000.00	0.00
(Sub) 521 - PARK & RECREATION		**168,351.31**	**186,505.00**	**182,541.05**	**188,094.00**	**186,170.00**	**186,170.00**	**-1,924.00**
551 - LIBRARY								
01-5-551-1-1100	370 - SALARY/ADMINISTRATIVE	119,457.60	121,380.00	117,809.04	124,714.00	128,460.00	128,460.00	3,746.00
01-5-551-1-1140	372 - WAGES-OPERATIONS	175,712.57	179,153.85	179,153.85	194,969.00	200,040.00	200,040.00	5,071.00
01-5-551-1-1150	371 - CUSTODIANS	7,378.54	8,031.57	8,031.57	8,000.00	8,000.00	8,000.00	0.00
01-5-551-2-2200	3683 - SOCIAL SECURITY	22,633.88	22,973.87	22,901.69	25,100.00	25,750.00	25,750.00	650.00
01-5-551-2-2305	4187 - DEFINED CONTRIBUTION PENSION PLAN	3,332.88	3,340.00	1,794.50	3,010.00	3,170.00	3,170.00	160.00
01-5-551-2-2600	377 - WORKERS COMPENSATION INS	1,760.00	1,850.00	1,850.00	1,950.00	2,050.00	2,050.00	100.00
01-5-551-3-3700	4019 - CONSULTING SERVICES	0.00	0.00	0.00	0.00	8,000.00	0.00	0.00
01-5-551-4-4100	378 - ELECTRICITY	20,024.22	23,500.00	22,314.12	20,000.00	20,000.00	20,000.00	0.00
01-5-551-4-4105	3721 - FUEL, HEATING	17,200.00	17,245.46	17,245.46	10,200.00	10,200.00	10,200.00	0.00